110 Army Leadership and Officer Development  
Fall. 1 to 2 credits. SA: MS 101, MS 101A  
Not open to students with credit in MS 101B. 
Duties and responsibilities of the Army officer and noncommissioned officer. Organizational structure of the Army, Army Reserve, and National Guard. The Army’s role in joint operations. Introduction to Army values, leadership, customs, and traditions.

120 Introduction to Army Leadership and Problem Solving  
Spring. 1 to 2 credits. RB: MS 101A or MS 101B  
Fundamentals of basic Army leadership. Military problem solving process. Military briefing and writing skills. Goal setting and time management. Introduction to the Army’s developmental counseling program.

210 Values and Ethics of Army Leaders  
Fall. 1 to 2 credits. RB: MS 120 SA: MS 201, MS 201A  
Not open to students with credit in MS 201B.  
Application of military case studies. Critical dilemmas in combat situations and the ethical decisions Army leaders make to ensure mission success. Understanding how to improve Army organizations and soldier performance. Introduction to the Army’s leadership development program, battle drills, land navigation, and combat decision making.

220 Challenges in Army Leadership  
Spring. 1 to 2 credits. RB: MS 201A or MS 201B  
Not open to students with credit in MS 202A or MS 202B.  
Application of military case studies. Recognizing challenging situations for military leaders and units. Applying sound ethical leadership practices to implement decisions. Understanding basic military small unit tactics.

310 Leading and Problem Solving in Army Units  
Fall. 3 to 4 credits. RB: (MS 101B or MS 110) and Completion of basic training, or the leader training course, and (MS 120 and MS 220) and (MS 201B or MS 210) SA: MS 301  
Planning and executing military activities in small Army units. Recognizing and analyzing problems in challenging situations. Implementing the skills required to communicate decisions and supervise subordinates. Applying fundamentals of map reading and land navigation.

320 Army Small Unit Tactics and Leadership  
Spring. 3 to 4 credits. RB: MS 310 SA: MS 302  
Fundamentals of military tactics and battle drills. Applying troop leading procedures to military tactical operations. Implementing tactical skills and making decisions to lead small Army units on the battlefield. Integrate terrain analysis into military planning and operations.

410 Adaptive Army Leadership  
Fall. 3 to 4 credits. RB: MS 320 SA: MS 401  
Application of military case studies. Skills and attributes military leaders use to make decisions in combat situations. Practical exercises in problem solving and crisis counseling. Fundamentals of Army Training Management, the military justice system, and the law of land warfare.

420 Army Leadership in a Complex World  
Spring. 3 to 4 credits. RB: MS 410 SA: MS 402  
Application of military case studies to the principles of the law of land warfare, and rules of engagement in the face of international terrorism. Importance of ethics in military leadership. Integration of the media into military operations. Evaluation of interaction with non-governmental organizations, civilians, and host nation support on the battlefield.

490 Independent Study in Military Science  
Fall, Spring. 1 to 4 credits. A student may earn a maximum of 4 credits in all enrollments for this course. R: Open to seniors or juniors. Approval of department. 
Individual research in areas related to military science.