CORPORATE MBA—CMBA PROGRAM

The Eli Broad College of Business and The Eli Broad Graduate School of Management

801  Markets and Business Fundamentals
Summer. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in MBA 814. Economic view of the firm. Modeling market mechanics and supply and demand, marginal concepts, elasticity, market characteristics, pricing with market power, and strategic behavior. Principal-agent relationships. Applications to business problems.

802  Data Analysis and Business Decisions
Summer. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in MBA 804. Analysis of business and economic data to support managerial decision making. Building, interpreting, and applying regression models. Time series and forecasting.

803  Financial Accounting Concepts
Summer. 2(2-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Financial reporting issues from a user’s perspective. Measurement, valuation, and reporting concepts and issues. Analysis and use of financial accounting information for decision making

804  Managerial Skills
Summer. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Effective individual and group management in business organizations. Creating and maintaining strong work groups. Leading individuals and work groups

805  Teamwork Simulation
Summer. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in MBA 808. Underlying team management and leadership through experiential and skill-based learning. Effective communication, including the use of electronic communication technologies for team development and maintenance. Active practice of teamwork, communication, and leadership skills.

806  Leadership Skills
Summer. 2(1-2) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in MBA 808. Developing personal and leadership skills. Identifying development needs, experiences, and opportunities. Action planning and follow-up.

807  Corporate Finance
Fall. 2(2-0) RB: CMBA 803 R: Open to students in the Master of Business Administration in Corporate MBA Program. Managerial finance covering short-, intermediate-, and long-term problems. Financial planning and control using financial theory and management techniques. Applications in domestic and international settings.

808  Strategic Marketing
Fall. 2(2-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Models and methods of marketing and business planning. Relationship of strategic intent, business missions, and planning hierarchies. Linking marketing, financial, and human resource strategic plans.

809  Law and Business
Fall. 1(1-0) R: Open to MBA students in the Master of Business Administration in Corporate MBA Program. Critical analysis of government regulation of business from legal, political, and social perspectives. Legal issues and doctrines relevant to managers and firms.

810  Managerial Accounting
Fall. 2(2-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Accounting information for decision making and control: cost behavior patterns, activity-based costing, cost allocations, budgeting, transfer pricing, and accounting controls. Application of course concepts to work environment.

811  Financial Strategies
Fall. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Use of financial instruments, such as debt, equity, venture capital, options, warrants, and convertibles, to develop appropriate contracts and strategies to maximize firm value.

812  Supply Chain Management
Fall. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Integrative approach to product design, development, and delivery. Flow of products from concept development through delivery to the final user. Product and process development. Managing information and product flows. Total quality management. Resource and capacity management.

813  Business Case Analysis
Spring. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in MBA 850. Institutional goals and control of the business enterprise. Positioning of the firm in the marketplace. Integration of environmental factors, industry dynamics, and organizational resources in the analysis of strategic issues.

814  Strategic Management
Spring. 2(2-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Team-based case analysis and competition.

815  Management of Information Technology
Spring. 2(2-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Impact of advances in information technology on business models, organization structures and processes, and methods for sustaining innovation. Estimation and realization of the business value of information technologies.

816  Financial Statement Analysis

817  Strategic Sourcing and Procurement
Spring. 1(1-0) P: CMBA 812 R: Open to students in the Master of Business Administration in Corporate MBA Program. Analytical tools to support procurement strategy development and supplier management. Spend analysis, supplier cost and price analysis, "should cost" models, and cost analysis for make-versus-buy decisions.

818  Operations Management
Spring. 1(1-0) P: CMBA 812 R: Open to students in the Master of Business Administration in Corporate MBA Program. Designing and analyzing operations processes. Capacity planning and management, process flow and mapping, value mapping, quality tools and techniques, and dependent demand inventory techniques. Recent developments and data analysis.

819  Logistics Management
Spring. 1(1-0) P: CMBA 812 R: Open to students in the Master of Business Administration in Corporate MBA Program. Logistics as a value-adding process that synchronizes demand and supply. Supply chain logistics strategy, information technology, segmental positioning, forecasting and collaborative planning, and customer accommodation.

820  Lean Management
Spring. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Principles of lean management to operational and organizational problems in an organization. Six sigma approaches, waste reduction, and other efficiency generating models.

821  Leveraging Information Technology for Knowledge Management
Fall. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Role of knowledge management in creating organizational value, including increased speed of innovation, leveraging of firm resources and capabilities, and increased efficiencies. Developing insight and hands-on expertise in the information technologies that can support knowledge management.

822  Market Creation
Fall. 1(1-0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Creative, outside-the-box, and theoretical concepts and processes for creating markets, growing markets, and establishing leadership positions in mature markets.

823  New Product Development
Corporate MBA Program—CMBA

824 Brand Management
Fall. 1-0(0) P: CMBA 808 R: Open to students in the Master of Business Administration in Corporate MBA Program. Competitive brand development strategy, marketing analysis, and marketing planning. Simulating marketing and product decisions in globally competitive market environments. Development and execution of marketing and branding strategy and plans for a high technology firm.

825 Managerial Communications
Fall. 1-0(0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in MBA 816. Effective business communication skills, including platform and presentation skills, and business writing.

826 Value Based Management
Fall. 1-0(0) P: CMBA 807 R: Open to students in the Master of Business Administration in Corporate MBA Program. Financial background and practical application of discounted cash flow, residual income, and real options analysis helpful in valuing companies and making sound managerial decisions intended to create value and increase shareholders’ wealth. Teamwork to develop valuation models.

827 International Supply Chain Management
Fall. 1-0(0) R: Open to students in the Master of Business Administration in Corporate MBA Program. International issues related to product design, development, and delivery. Flow of products across nations from concept development through delivery to end user. Product and process development, managing information, and product flows. International issues and risks. TQM, resource capacity, and flow management.

828 International Financial Management
Fall. 1-0(0) P: CMBA 807 R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in F1 860. Cross-border capital budgeting, capital structure, cash management in corporate governance, foreign currency and Eurocurrency markets, and currency risk management.

829 Global Marketing
Fall. 1-0(0) P: CMBA 808 R: Open to students in the Master of Business Administration in Corporate MBA Program. Marketing strategies for international expansion. Approaches to measure and manage financial risk. Value at risk and its limitations, and managing risk using traded instruments.

830 Accounting Control and Corporate Governance
Spring. 1-0(0) P: CMBA 810 R: Open to students in the Master of Business Administration in Corporate MBA Program. Concepts of corporate governance pertaining to controllership functions of the board audit committees, internal auditors, and external auditors, the Securities and Exchange Commission and the Sarbanes-Oxley Act. Historical development and evaluation of current practices.

831 Risk Management
Fall. 1-0(0) P: CMBA 807 and (CMBA 811 or concurrently) R: Open to students in the Master of Business Administration in Corporate MBA Program. Not open to students with credit in F1 862. Approaches to measure and manage financial risk. Value at risk and its limitations, and managing risk using traded instruments.

832 Leadership and Change Management
Spring. 1-0(0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Motivating others toward a shared vision. Classic and popular theories of leadership. Fundamental practices of exemplary leadership. Personal leadership styles and development of a personal plan for leadership development. Strategies for implementing new organizational forms and for changing strategies in general.

833 Professional Responsibility in Business
Spring. 1-0(0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Alternative ethical prescriptions for business and enterprise managers and their evolution with globalization of markets. Societal expectations of responsible and irresponsible business behavior. Government regulation, corporate governance, and ethical behavior. Reconciliation of conflicting ethical prescriptions, governance, and regulations.

834 Human Resource Leadership
Spring. 1-0(0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Strategic management of human resources. Staffing, selection, training, appraisal, and legal issues. Employee reactions to human resource policies. Human resource policies and the enhancement of organizational performance.

835 Strategic Visioning for the Future
Spring. 1-0(0) R: Open to students in the Master of Business Administration in Corporate MBA Program. Analyzing and assessing the external environment. Projecting future trends through monitoring, forecasting, scenario analysis, competitive intelligence, and other techniques. Consideration of alternate strategic responses to potential scenarios.

840 Applied Student Project
Fall. 1 to 3 credits. R: Open to students in the Master of Business Administration in Corporate MBA Program. Individual directed field study or research project on a business-related subject. Under the guidance of a faculty member.

841 Applied Team Project
Spring. 2 to 6 credits. R: Open to students in the Master of Business Administration in Corporate MBA Program. Team-based field study or research project on a business-related subject. Supervised by faculty.

850 Special Topics in Accounting and Information Systems
Spring. 1 to 2 credits. A student may earn a maximum of 8 credits in all enrollments for this course. P: (CMBA 803 or concurrently) and (CMBA 810 or concurrently) R: Open to students in the Master of Business Administration in Corporate MBA Program. Current and emerging issues in accounting, auditing, accounting control systems, and other accounting areas to supplement and enrich existing courses. Current and emerging issues in information systems and information technologies.

851 Special Topics in Finance
Spring. 1 to 2 credits. A student may earn a maximum of 8 credits in all enrollments for this course. R: Open to students in the Master of Business Administration in Corporate MBA Program. Current and emerging issues in corporate finance, investments, and financial modeling to supplement and enrich existing courses.

852 Special Topics in Management
Spring. 1 to 2 credits. A student may earn a maximum of 8 credits in all enrollments for this course. R: Open to students in the Master of Business Administration in Corporate MBA Program. In-depth analysis of topics in management including organizational behavior, organizational theory, human resources, and strategic management that may not otherwise be covered in the curriculum.

853 Special Topics in Marketing
Spring. 1 to 2 credits. A student may earn a maximum of 8 credits in all enrollments for this course. R: Open to students in the Master of Business Administration in Corporate MBA Program. Current and emerging issues in marketing, market development, and brand strategies to enrich and supplement existing courses.

854 Special Topics in Supply Chain Management
Spring. 1 to 2 credits. A student may earn a maximum of 8 credits in all enrollments for this course. R: Open to students in the Master of Business Administration in Corporate MBA Program. Current and emerging issues in supply chain management, including new technologies relevant to logistics, procurement, and operations.